

OP 4.2.2b Task	Implement CEEP2 Aeration pond upgrade (Subject to successful grant application)	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓		
	Responsible Officer	Performance Measure			
	DIS	• Project implemented.			

DP4.2.3 Action	Provide an effective and safe Sewerage Collection Network for Blayney Shire	Responsible department
		Infrastructure Services

OP 4.2.3a Task	Maintain the network of collection mains and manholes	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer	Performance Measure			
	DIS	<ul style="list-style-type: none"> <li>• Number of overflows</li> <li>• Annual replacement program implemented</li> <li>• Provide a level of service for connections including attending to chokes and overflows</li> <li>• Problem sewer mains identified and remedial works undertaken</li> </ul>			

OP 4.2.3b Task	Monitor and maintain pump stations to provide efficient conveyance of sewage	Quarter to be delivered			
	Responsible Officer	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
DIS		• Number of overflows annually			
OP 4.2.3c Task	Provide treated effluent to Cadia Valley Operations	Quarter to be delivered			
	Responsible Officer	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
DIS		• Compliance with agreement.			
OP 4.2.3d Task	Update the "Developer Servicing Plan" in relation to sewer services	Quarter to be delivered			
	Responsible Officer	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓		
		Performance Measure			
DIS		• Consultation undertaken and Plan updated			

OP 4.2.3e Task	Review Best Practice Compliance	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer	Performance Measure			
	DIS	<ul style="list-style-type: none"> <li>Review undertaken to identify compliance gaps and development of action plan</li> </ul>			

DP4.2.4 Action	Ensure that the disposal of liquid waste in rural areas is carried out in a healthy manner without negative environmental impact.	Responsible department	Planning and Environmental Services
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OP 4.2.4a Task	Review and update Council's Sewer Management Facilities Procedure	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
	Responsible Officer	Performance Measure			
	DPEs	<ul style="list-style-type: none"> <li>Review and update expected 2014.</li> </ul>			

*DP4.3: refer to Delivery Plan for future years programs*

## STRATEGIC OUTCOME 4.4: PRESERVATION AND CONTINUED DEVELOPMENT OF RAIL INFRASTRUCTURE

DP4.4.1 Action	Advocate for the upgrading of rail infrastructure	Responsible department			
		General Manager, Infrastructure Services			
OP 4.4.1a Task	Advocate the upgrading of the Blayney-Demondrille Railway to support transport to/from the Blayney Local Government Area	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
		GM, DIS <ul style="list-style-type: none"><li>Meetings attended.</li></ul>			

### STRATEGIC OUTCOME 4.5: SUSTAINABLE WASTE MANAGEMENT

DP4.5.1	Develop and promote programs that increase the participation of the community in recycling and reducing waste going to landfill.	Responsible department			
Action		Planning and Environmental Services			
OP 4.5.1a	Develop programs with Netwaste that support recovery, reuse and recycling	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
		Responsible Officer			
	DPES	<ul style="list-style-type: none"><li>Attend Netwaste meetings</li><li>Waste going to landfill.</li><li>Manage solid waste in an efficient, affordable and sustainable manner.</li></ul>			

## FUTURE DIRECTION 5: DEVELOP STRONG AND CONNECTED COMMUNITIES

### STRATEGIC OUTCOME 5.1: A DIVERSE AND SUSTAINABLE POPULATION IN OUR COMMUNITIES AND VILLAGES

DP5.1.1 Action	Assist incorporated village committees, progress associations and hall committees.	Responsible Department			
		Corporate Services			
OP 5.1.1a Task	Identify Village Committees, progress associations and hall committees requiring assistance to develop programs and local improvements.	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
		Responsible Officer			
	DCS	• Implement insurance contributions funding program.			

DP5.1.2 Action	Promote living in the Blayney Shire	Responsible department Corporate Services			
OP 5.1.2a Task	Develop a Promotions Program for living in the Blayney Shire	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer	Performance Measure			
	DCS	<ul style="list-style-type: none"><li>• Update information on website.</li><li>• Update new residents pack.</li></ul>			



## STRATEGIC OUTCOME 5.2: FIT AND HEALTHY COMMUNITY MEMBERS

<b>DP5.2.1 Action</b>	Build partnerships with community groups to increase use of parks and reserves	<b>Responsible department</b>			
		Infrastructure Services			

OP 5.2.1a  Task	Identify Community groups using parks and reserves	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
		• Meet with community groups • Identify strategic plans to enhance existing facilities across the Shire			
Responsible Officer					
DIS					



<b>DP5.2.2 Action</b>	Provide for the implementation of projects, identified in Council's Pedestrian and Access Mobility, Bike Plan to improve community health and fitness	<b>Responsible department</b> Infrastructure Services, Planning and Environmental Services
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<b>OP 5.2.2a Task</b>	Develop annual implementation plan of priority pedestrian/cycling projects	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓			
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
		<ul style="list-style-type: none"> <li>Plan is developed for Long Term Financial Plan.</li> <li>PAMP is used to identify remaining priority projects.</li> </ul>			

<b>OP 5.2.2b Task</b>	Implement the annual pedestrian cycling projects plan from projects identified in Long Term Financial Plan.	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
		<ul style="list-style-type: none"> <li>Projects compliant with RMS funding guidelines to maximise funding potential</li> </ul>			

OP 5.2.2c Task	Participate in the Blayney Shire Access Committee	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer	Performance Measure			
	DPES	<ul style="list-style-type: none"> <li>Attendance at Access Committee Meetings</li> </ul>			

OP 5.2.2d Task	Council ensures that adequate access is provided to all buildings and public spaces, as required by legislation.	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer	Performance Measure			
	DIS, DPES	<ul style="list-style-type: none"> <li>Street-side access issues identified are assessed and included in future works programs where warranted.</li> </ul>			

**STRATEGIC OUTCOME 5.3: FULL AND EQUITABLE ACCESS AND STRONG USAGE OF  
INFORMATION AND COMMUNICATION TECHNOLOGIES ACROSS THE SHIRE**

<b>DP5.3.1 Action</b>	Implement programs to build community skills with computer technology, to build community participation and social inclusion amongst older Australians	<b>Responsible department</b>			
		Corporate Services			
<b>OP 5.3.1a Task</b>	Provide support for the provision of information and communication technologies in the Shire	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		√	√	√	√
		<b>Performance Measure</b>			
	<b>Responsible Officer</b>	<ul style="list-style-type: none"> <li>Information provided on Council's website and Blayney Library</li> <li>Internet access available at Library and Blayney Tourist &amp; Community Information Centre.</li> </ul>			
	<b>DCS</b>				

**STRATEGIC OUTCOME 5.4 APABLE, SELF SUFFICIENT COMMUNITIES ENGAGED IN  
DECISION MAKING ABOUT ISSUES THAT AFFECT THEM**

<b>DP5.4.1</b>	<b>Develop and implement a community engagement process and policy</b>	<b>Responsible department</b>
<b>Action</b>		Corporate Services

<b>OP 5.4.1a</b> <b>Task</b>	Utilise electronic survey processes, social and print media to promote, research and engage with the community.	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
	<b>DCS</b>	<ul style="list-style-type: none"> <li>Undertake community surveys</li> <li>Issued press releases</li> <li>Respond to community issues and needs in future delivery plans</li> </ul>			

<b>DP5.4.2</b> <b>Action</b>	Develop and Implement plans for villages and townships.	<b>Responsible department</b> Corporate Services			
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<b>OP 5.4.2a</b> <b>Task</b>	Plans developed – implementation ongoing as funds become available.	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
<b>Responsible Officer</b>		<b>Performance Measure</b>			
<b>DCS</b>		• Plans are implemented			

<b>DP5.4.3</b> <b>Action</b>	Encourage volunteerism within the Community.	<b>Responsible department</b> Corporate Services			
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<b>OP 5.4.3a</b> <b>Task</b>	Develop promotional campaign material	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
					✓
<b>Responsible Officer</b>		<b>Performance Measure</b>			
<b>DCS</b>		• Promotion on Council website and Newsletters.			

OP 5.4.3b Task	Develop database of community organisations and contacts in Shire	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
	Responsible Officer	Performance Measure			
	DCS	<ul style="list-style-type: none"> <li>Information accessible.</li> </ul>			

## FUTURE DIRECTION 6: LEADERSHIP

### STRATEGIC OUTCOME 6.1: GOOD GOVERNANCE ACROSS OUR COMMUNITIES

<b>DP6.1.1 Action</b>	Councillors to exhibit leadership on Council and participate in Council and regional committees and well as community organisations.	<b>Responsible Department</b>  General Manager			
<b>OP 6.1.1a Task</b>	Council delegates participate in committees and community organisations.	<b>Quarter to be delivered</b>			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		<b>Performance Measure</b>			
		<b>Responsible Officer</b>  <b>GM</b>  <ul style="list-style-type: none"> <li>Delegate Reports included in Council's Business Papers.</li> </ul>			



DP6.1.2 Action	Promote resource sharing and collaboration with regional organisations	Responsible department			
		General Manager			

OP 6.1.2a Task	Active participation in the WBC Alliance, Centroc and Central Tablelands Water.	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			

|  | | • Regional organisations remains strong and provides valuable outcomes | | | |

DP6.1.3 Action	Encourage sound governance practice in community organisations	Responsible department			
		Corporate Services			

OP 6.1.3a Task	Develop program with groups to build capacity.	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
				✓	✓
		Performance Measure			

|  | | • Training program developed. | | | |

<b>DP6.2.1 Action</b>	Identify and engage with Shire Community Groups.	<b>Responsible department</b>			
		Corporate Services			
<b>OP 6.2.1a Task</b>	Identify social, sporting, business groups across the Shire	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
	<b>DCS</b>	<ul style="list-style-type: none"> <li>Develop communication distribution lists and issue regular communiqué.</li> </ul>			
<b>OP 6.2.1b Task</b>	Council initiates Social Media to communicate with the broader community.	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
	<b>DCS</b>	<ul style="list-style-type: none"> <li>Social media networks developed and monitored</li> </ul>			

DP6.2.2 Action	Implement Council's Community Engagement Plan	Responsible department			
		Corporate Services			

OP 6.2.2a Task	Council conduct community surveys, as required to enhance its community services and needs	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
		Performance Measure			
Responsible Officer		• Utilise online surveys.			
DCS					

DP6.2.3 Action	Develop communications between Councillors and the community to provide community opinion	Responsible department			
		General Manager			

OP 6.2.3a Task	To implement and promote Councillor communication through electronic and print media	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
		Performance Measure			
Responsible Officer		• Strategies and communications put in place			
GM					

<b>DP6.2.4</b>	Manage a customer request system to assist communications between community and council	<b>Responsible department</b>			
<b>Action</b>		Corporate Services			

<b>OP 6.2.4a</b> <b>Task</b>	Monthly activity report provided to Management	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
		✓	✓	✓	✓
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
	<b>DCS</b>	<ul style="list-style-type: none"> <li>Reports provided to Management Team</li> </ul>			

<b>OP 6.2.4b</b> <b>Task</b>	Issue "acknowledgement of receipt" for customer requests.	<b>Quarter to be delivered</b>			
		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
				✓	
	<b>Responsible Officer</b>	<b>Performance Measure</b>			
	<b>DCS</b>	<ul style="list-style-type: none"> <li>Customer request acknowledgements issued.</li> </ul>			

## STRATEGIC OUTCOME 6.3 A WELL RUN COUNCIL ORGANISATION

<b>DP6.3.1 Action</b>	Provide a framework for the efficient and effective administration of Council.	<b>Responsible department</b>  Corporate Services, General Manager
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OP 6.3.1a  Task	Implement internal audit program	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
		• Business process reviews undertaken.			
Responsible Officer					
DCS					

OP 6.3.1b  Task	Review of policies every 4 years	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
	Responsible Officer		Performance Measure		
	DCS		• 25% of policies reviewed.		

OP 6.3.1c Task	Undertake a Better Practice Review of the Council activities	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
		Performance Measure			
Responsible Officer		DCS			
		• Review commenced			

OP 6.3.1d Task	Provide training for Councillors and staff	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
			✓	✓	
		Performance Measure			
Responsible Officer		GM			
		• Identified Training programs for Councillors and staff			

DP6.3.2 Action	Maintain a stable and secure financial structure for Council.	Responsible department			
		Corporate Services			

OP 6.3.2a Task	Review ten year financial plan	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
				✓	✓
Responsible Officer		Performance Measure			
DCS		• Plan reviewed.			

OP 6.3.2b Task	Review and report on Council's budget performance	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
		Performance Measure			
Responsible Officer					
DCS		• Quarterly Budget review to Council			



OP 6.3.2c Task	Council's annual statements completed per statutory requirements	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓			
		Performance Measure			
		DCS <ul style="list-style-type: none"><li>Audited statements lodged with DLG within statutory timeframe.</li></ul>			

DP6.3.3 Action	Support actions for the sustainable future of local government.	Responsible department
		General Manager

OP 6.3.3a Task	Attend meetings with State and Local Government authorities to review changes identified in review documents.	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
		Responsible Officer		Performance Measure	
		GM		• Meetings attended.	

<b>OP 6.3.3b Task</b>	Work with councils in region to review Joint Organisations and Shared Services arrangements		<b>Quarter to be delivered</b>			
			<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
	<b>Responsible Officer</b>					✓
	<b>GM</b>		<b>Performance Measure</b>			
			• Meetings attended.			
<b>OP 6.3.3c Task</b>	Review by Council of documents under the Integrated Planning and Reporting process to deliver sustainable services and assets across the Blayney Shire.		<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
						✓
	<b>Responsible Officer</b>					
	<b>GM</b>		<b>Performance Measure</b>			
			• Meetings attended.			

DP 6.3.4 Action	Develop strategies that respond to the impact of climate change on the community.	Responsible department			
		Planning and Environmental Services			
OP 6.3.4a Task	Promote activities that reduce the volume of greenhouse gases emitted into the atmosphere	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		√	√	√	√
		Performance Measure			
		DPES <ul style="list-style-type: none"><li>Attend regional organisation meetings and provide information on Council's website.</li></ul>			

## STRATEGIC OUTCOME 6.4: A SAFE COMMUNITY

DP6.4.1 Action	Provide support for emergency management in Blayney Shire in accordance with SERM Act.	Responsible department			
		Infrastructure Services			
OP 6.4.1a Task	Provide executive support to the Local Emergency Operations controller and the Local Emergency Management Committee	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
OP 6.4.1b Task	Support the operation of the SES	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
Responsible Officer	DIS	Performance Measure			
		<ul style="list-style-type: none"> <li>• LEMO (DIS) organises and attends meetings.</li> <li>• ERM reviewed</li> <li>• Displan reviewed.</li> <li>• Exercises conducted with support of Council.</li> <li>• The EOC is maintained in a state of readiness.</li> </ul>			
Responsible Officer	DIS	Performance Measure			
		<ul style="list-style-type: none"> <li>• Provide accommodation and support for SES unit.</li> </ul>			

<b>DP6.4.2</b>	<b>Action</b>	Undertake regulatory responsibilities for environmental health and animal control	<b>Responsible department</b>			
			Planning and Environmental Services			
<b>OP 6.4.2a</b>	<b>Task</b>	Provide the statutory animal control services	<b>Quarter to be delivered</b>			
			<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
			✓	✓	✓	✓
	<b>Responsible Officer</b>		<b>Performance Measure</b>			
	<b>DPES</b>		<ul style="list-style-type: none"> <li>Animal control services provided</li> </ul>			
<b>DP6.4.3</b>	<b>Action</b>	Educate communities on road and pedestrian safety	<b>Responsible department</b>			
			Infrastructure Services			
<b>OP 6.4.3a</b>	<b>Task</b>	Work with state and regional organisations in the retention of a Road Safety Officer	<b>Quarter to be delivered</b>			
			<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>
			✓	✓	✓	✓
	<b>Responsible Officer</b>		<b>Performance Measure</b>			
	<b>DIS</b>		<ul style="list-style-type: none"> <li>Provide financial support for the employment of the Road Safety Officer</li> </ul>			

OP 6.4.3b Task	Assist in the development of the annual Road Safety Action Plan	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
		✓	✓	✓	✓
Responsible Officer		Performance Measure			
DIS		• Annual plan submitted and delivered.			

DP6.4.4 Action	Review risk management of council operations	Responsible department			
		General Manager			

OP 6.4.4a Task	Develop Enterprise Risk Management Plan	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
Responsible Officer		Performance Measure			
GM		• Plan completed.			

OP 6.4.4b Task	Implement Risk Management Plan	Quarter to be delivered			
		1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>
					✓
Responsible Officer		Performance Measure			
GM		• Implementation commenced.			



## Abbreviations

BLEP	Blayney Local Environmental Plan
CEEP2	Climate Energy Efficiency Programme (Round 2)
CENTROC	Central NSW Region of Councils
CMA	Catchment Management Authority
DA	Development Application
DCP	Development Control Plan
DCS	Director Corporate Services
DIS	Director Infrastructure Services
DLG	Division of Local Government
DPES	Director Planning and Environmental Services
EOC	Emergency Operations Centre
ERM	Emergency Risk Management
GM	General Manager
LEMO	Local Emergency Management Officer
NGO	Non-governmental organisation
LLS	Local Land Services
RMS	Roads & Maritime Services
SERM	State and Rescue Management Act, 1989
SES	State Emergency Service of NSW
WBC	Wellington, Blayney, Cabonne and Central Tablelands County Alliance of Councils



# **Operational Plan 2014 – 2015**

## **Part 2 – Revenue Policy Including Financial Information and Schedule of Fees and Charges**



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*The development of Blayney Shire Council Integrated Planning and Reporting documents has been managed as a collaborative project of the WBC Strategic Alliance of Councils with the assistance of Bob Campbell and Lynda Jones of Groupwork Pty Ltd*

*This collaboration has greatly benefited the process and will support these councils working together in the future to ensure the viability and sustainability of their individual councils and communities.*



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## Linking of Strategic Themes to Council Activities

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<b>Grow the wealth of the Shire</b>	<b>A centre for sports &amp; culture</b>	<b>Preserve and enhance our heritage and rural landscapes</b>	<b>Develop and maintain Shire infrastructure</b>	<b>Develop strong and connected communities</b>	<b>Leadership</b>
Quarries	Youth Services	Noxious Weeds	Waste Management	Public Halls	Corporate Support
Town Planning	Public Libraries	Blayney Showground	Street Cleaning	Sporting Grounds	Other Support Services
Building Control	Museums	Heritage Services	Urban Stormwater Drainage	Parks & Gardens	Governance
Tourism & Area Promotion	Centrepont Sport & Leisure		Public Cemeteries	Rural Fire Service	Animal Control
Industrial Development & Promotion	Other Cultural Services		Public Conveniences	Emergency Services	Health Administration
Real Estate			Urban Roads	Housing	General Purpose Revenues
Other Business			Rural Roads	Community Services Administration	
Sewerage Services			Bridges	Childcare	
			RTA Works	Aged & Disabled Services	
			Ancillary Roadworks		

**THIS DOCUMENT SHOULD BE READ IN  
CONJUNCTION WITH OPERATIONAL PLAN PART 1**

## OVERALL APPROACH TO RATES AND CHARGES

There are two types of revenue raised from ratepayers. The general approach adopted by Council in its revenue policy is as follows for each type of revenue:

### 1. Fees and charges

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These are the fees for particular services provided where the use of the service is discretionary or the charge only applies to the individual ratepayers who use the service. In these cases Council's policy is:

- where possible, to set the charges to recover the full attributed cost of providing the service; or
- where not possible, and therefore the cost of the service is subsidised by all ratepayers, to clearly show the extent of the subsidy. Some subsidies are unavoidable because of regulatory caps on the fee that can be charged.

Council is embarking on a program aimed at thoroughly investigating the roles and functions undertaken by Council and how these functions are funded. This will include a detailed review of the setting of fees and charges. The section below headed "Future Directions for Council Finance Reviews" (see page 29) explains in detail the rationale for this review and what it will entail.

The fees and charges for all services provided by Council is set out on pages 33 to 57

### 2. Rates

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Rates are levied annually on each registered property owner in the Shire. Council's policy is to set rates at a level that will ensure Council's long term financial sustainability, taking into account:

- the services which the community expects Council to provide;
- the cost of maintaining and replacing assets;
- the expected level of income from grants;
- the servicing of a prudent level of borrowings, to preserve intergenerational equity; and
- the need to cover subsidies in the cost of providing services not fully recouped from fees and charges

but tempered by the community's ability to pay as ascertained through formal consultation.

### 3. Allocation of rate burden between ratepayers

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Council recognises that rates are a tax and should therefore:

- comply with the principles of taxation including equity, efficiency, simplicity and sustainability; and
- be applied for the overall public benefit of all ratepayers.

In considering the rating structure for the Shire, Council seeks to achieve a reasonable and equitable distribution of the rate burden across all categories of ratepayers. It does this by structuring the rate by:

- a) dividing rateable land into sub-categories having similar characteristics;
- b) dividing the ordinary rate into:
  - i. a base rate; and
  - ii. an ad valorem rate; and
- c) using special rates where appropriate for specific projects or well defined purposes.

#### **Categories of rateable land**

Under the Local Government Act there are 4 permissible categories of rateable land: residential, farmland, business and mining.

Councils have discretion to divide these categories into sub-categories for the purpose of making the ordinary rates applicable to each of them. Residential sub-categories must be rural residential or based on centres of population and business sub-categories must be based on centres of activity.

For the 2014/2015 year Council has resolved to simplify its rate structure and eliminate anomalies by reducing the number of sub-categories it uses from 14 to 9. This also consolidates sub-categories which had a small number of assessments: four of the sub-categories in 2013/2014 had 20 or fewer assessments. Council will be looking at introducing a category of "rural residential" in future years to remove current anomalies caused by the grouping of rural residential properties with smaller towns and village blocks.

#### **Ordinary rates**

Ordinary rates must be levied by Council each year. Each Council may structure its ordinary rate:

- entirely as an ad valorem rate (ie cents in the dollar on the Valuer-General's unimproved capital valuation), which may be subject to a minimum amount; or
- as a base amount plus an ad valorem amount, in which case the base amount for a category or sub-category cannot raise more than 50% of the rates for that category or sub-category.



Council has adopted a policy of using the second or two-part rating structure by levying a base amount plus an ad valorem amount, for the reasons explained below.

#### **Base amounts**

The base amount, which is a component of the ordinary rate, is a set dollar amount for each sub-category. Council uses a base amount in recognition of the fact that there are basic services provided by Council and general administrative and overhead costs that benefit all properties regardless of rateable value, which in equity should be borne equally by all ratepayers. It also avoids the uneven distribution of the rate burden that would result from a wholly ad valorem rate structure. Base amounts tend to eliminate highs and lows in the total rate burden within each sub-category.

In setting the base amount for each sub-category Council has sought to achieve a fair and equitable balance between the ratepayers in each sub-category and between sub-categories. In applying this principle for the 2014/2015 year Council has reduced the number of different levels of base amounts from 14 to 9, increased the base amounts in all sub-categories and therefore increased the overall percentage of the ordinary rate yield which comprises the base amount. The base amount however is still well within the 50% cap for all categories or sub-categories and generally less than comparable councils. The base amount is inclusive of the Community Centre special rate variation. There is a corresponding reduction in ad valorem rates.

In making these changes Council considered the impact on the average assessments in each category and sub-category, as well as the effect on the range of assessments within each.

#### **Ad valorem rates**

Once the base amount is set, the balance of the ordinary rates is calculated as a percentage of the Valuer-General's valuation for each parcel of land. It is a principle of local government rating in NSW that the majority of the rate burden is imposed based on the value of rateable property, so this must remain the primary and predominant determinant of overall rates.

The ad valorem rates must apply equally to all land in each sub-category. The reduction in the number of sub-categories for the 2014/2015 year has led to a corresponding reduction in the number of different ad valorem rates across the Shire.

The current base date for all valuations in the Shire is 1 July 2012.

#### **Special rate variations**

Special rate variations have been levied by Council for specific projects. They may be levied on all rateable land in the Shire or only part of it.

Council currently has two special rate variations in effect:

1. **The community centre special rate.** This is for funding the loan repayments for the re-development of the Blayney Community Centre. The revenue raised through this special rate is \$275,250 per annum, which was approved as a special variation on 14 April 2008. It is allocated equally across all assessments as part of the base amount. The amount for 2014/2015 is \$72.36 per assessment. This variation was approved for 10 years.
2. **The Cadia gold/copper special rate.** This is for funding roads, bridges, land acquisition, community infrastructure works and community contributions in the area affected by the Cadia mining activities. It is levied only on rateable land in the gold/copper mining sub-category. It is a permanent variation of \$1,620,432 which was approved commencing in the 2012/2013 year.

Council also has a special rate variation application before IPART to take effect 2014/15.

#### RATING STRUCTURE FOR 2014/2015

The table below sets out the base amounts and ad valorem rates which the Council has resolved to adopt for the 2014/2015 rating year

RATES SCHEDULE 2014/2015				
Category & sub category	Base rate	Ad valorem rate	Rate yield (\$)	Base rate (%)
<b>Residential</b>				
Ordinary Rate	250	0.00332028	700,856	0.08
Blayney	300	0.00599186	865,188	43.72
Millthorpe	300	0.00480870	252,741	38.22
Carcoar	250	0.00568539	46,553	47.26
<b>Business</b>				
Ordinary Rate	300	0.00683670	69,157	26.90
Blayney, Millthorpe & Carcoar	300	0.00943250	237,263	25.04
<b>Farmland</b>				
Ordinary Rate	300	0.00399670	1,909,592	12.93
<b>Mining</b>				
Ordinary Rate	1,000	0.05530450	14,273	0.08
Gold and Copper	1,000	0.05650130	4,029,543	0.00
			<b>8,125,166</b>	

For the information of ratepayers the following table provides other information in relation to rates in the Shire

OTHER RATES INFORMATION 2014/2015				
Category & sub category	Number of assessments	Average per assessment (\$)	% total rates from category	Land value (\$)
<b>Residential</b>	<b>2,813</b>	<b>663.11</b>	<b>22.96</b>	<b>243,144,070</b>
Ordinary Rate	1,142	613.71	8.63	125,096,660
Blayney	1,261	686.11	10.65	81,258,200
Millthorpe	322	784.91	3.11	32,470,600
Carcoar	88	529.01	0.57	4,318,610
<b>Business</b>	<b>260</b>	<b>1,178.54</b>	<b>3.77</b>	<b>26,251,380</b>
Ordinary Rate	62	1,115.44	0.85	7,394,940
Blayney, Millthorpe & Carcoar	198	1,198.30	2.92	18,856,440
<b>Farmland</b>	<b>729</b>	<b>2,621.38</b>	<b>23.50</b>	<b>423,072,090</b>
Ordinary Rate	729	2,621.38	23.50	423,072,090
<b>Mining</b>	<b>2</b>	<b>2,021,907.89</b>	<b>49.77</b>	<b>71,540,000</b>
Ordinary Rate	1	14,273.08	0.18	240,000
Gold and Copper	1	4,029,542.69	49.59	71,300,000
	<b>3,804</b>		<b>100.00</b>	<b>764,007,540</b>

#### 4. Pensioner rates concessions

In accordance with NSW State government policy, as embodied in section 575 of the *Local Government Act 1993*, Council allows eligible pensioners a concession of \$250 on their assessments for rates and domestic waste management charges. Some part of this is recouped from government, but a substantial part of this concession falls to be borne by Council or, effectively, non-concessional ratepayers. For the 2013/2014 year pensioner concessions were allowed on 600 rate assessments. The rates yield in the tables above is gross revenue before allowing for these concessions.

**5. Hardship policy**

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Ratepayers who are suffering genuine hardship in payment of their rates may apply to Council for special consideration. This may include agreement to a periodical payment arrangement or in some cases reduction or waiver of interest on overdue rates.

Full details are set out in the Pensioner and Rates Hardship Policy (policy 5E) available on Council's website

**BLAYNEY SHIRE COUNCIL  
PROJECTED INCOME & EXPENDITURE STATEMENT  
2014/2015 FINANCIAL YEAR**

	ORIGINAL 2013/14 \$'000	PROJECTED 2014/15 \$'000
<b>Projected Income from Continuing Operations</b>		
<b>Revenue:</b>		
Rates & Annual Charges*	7,836	8,424
User Charges & Fees	996	1,067
Interest & Investment Revenue	426	480
Other Revenues	272	364
Grants & Contributions provided for Operating Purposes	2,902	2,925
Grants & Contributions provided for Capital Purposes	800	695
<b>Other Income:</b>		
Net gains from the disposal of assets	-	-
Joint Ventures & Associated Entities	-	-
<b>Total Projected Income from Continuing Operations</b>	<b>13,232</b>	<b>13,955</b>
<b>Projected Expenses from Continuing Operations</b>		
Employee Benefits & On-Costs	5,361	4,831
Borrowing Costs	128	133
Materials & Contracts	2,879	3,548
Depreciation & Amortisation	4,556	4,779
Impairment	-	-
Other Expenses	1,485	1,545
Interest & Investment Losses	-	-
Net Losses from the Disposal of Assets	-	-
Joint Ventures & Associated Entities	-	-
<b>Total Projected Expenses from Continuing Operations</b>	<b>14,409</b>	<b>14,836</b>
<b>Projected Operating Result from Continuing Operations</b>	<b>(1,177)</b>	<b>(881)</b>
Discontinued Operations - Profit/(Loss)	-	-
<b>Projected Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>
<b>Projected Net Operating Result for the Year</b>	<b>(1,177)</b>	<b>(881)</b>
<b>Projected Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(1,977)</b>	<b>(1,576)</b>

\* The Valuer General is currently assessing the mining valuations which will likely have a material impact on the rates and annual charges figure. Any impact as a result of valuation changes will be addressed in the September 2014 Quarterly Budget Review.

**BLAYNEY SHIRE COUNCIL  
OPERATIONAL PLAN SUMMARY BY ACTIVITY  
2014/15 FINANCIAL YEAR**

	\$ Operating Income	PROJECTED 2014/15 \$ Operating Expenditure	\$ Net Operating Result
<b>GOVERNANCE</b>	-	486,569	(486,569)
<b>ADMINISTRATION</b>	161,631	3,142,239	(2,980,608)
<b>PUBLIC ORDER &amp; SAFETY</b>			
ANIMAL CONTROL	7,701	115,322	(107,621)
EMERGENCY SERVICES	-	42,754	(42,754)
RURAL FIRE SERVICE	6,518	396,265	(389,747)
	<b>14,219</b>	<b>554,341</b>	<b>(540,122)</b>
<b>HEALTH</b>			
ADMINISTRATION	28,340	428,763	(400,423)
	<b>28,340</b>	<b>428,763</b>	<b>(400,423)</b>
<b>ENVIRONMENT</b>			
DOMESTIC WASTE MANAGEMENT	867,297	636,795	230,502
NOXIOUS PLANTS	-	65,903	(65,903)
OTHER WASTE MANAGEMENT	130,471	121,641	8,830
STREET CLEANING	-	163,244	(163,244)
URBAN STORMWATER DRAINAGE	-	97,952	(97,952)
	<b>997,768</b>	<b>1,085,535</b>	<b>(87,767)</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>			
AGED & DISABLED	21,213	67,670	(46,457)
COMMUNITY SERVICES ADMINISTRATION	-	-	-
FAMILIES & CHILDREN SERVICES	-	11,190	(11,190)
YOUTH SERVICES	1,416	8,866	(7,450)
	<b>22,629</b>	<b>87,726</b>	<b>(65,097)</b>
<b>HOUSING &amp; COMMUNITY AMENITIES</b>			
HOUSING	-	1,569	(1,569)
PUBLIC CEMETERIES	39,938	39,537	401
PUBLIC CONVENIENCES	-	85,969	(85,969)
TOWN PLANNING	142,952	257,158	(114,206)
	<b>182,890</b>	<b>384,233</b>	<b>(201,343)</b>
<b>RECREATION &amp; CULTURE</b>			
COMMUNITY CENTRES	5,325	31,642	(26,317)
MULTI PURPOSE CENTRE	410,031	804,936	(394,905)
OTHER CULTURAL SERVICES	-	5,665	(5,665)
PARKS & GARDENS	2,793	599,750	(596,957)
PUBLIC HALLS	-	79,814	(79,814)
PUBLIC LIBRARIES	37,773	151,512	(113,739)



SHOWGROUND	2,396	37,537	(35,141)
SPORTING GROUNDS	5,819	399,000	(393,181)
	<b>464,137</b>	<b>2,109,856</b>	<b>(1,645,719)</b>
<b>MINING MANUFACTURING &amp; CONSTRUCTION</b>			
BUILDING CONTROL	51,729	-	51,729
QUARRIES & PITS	137,827	128,596	9,231
	<b>189,556</b>	<b>128,596</b>	<b>60,960</b>
<b>TRANSPORT &amp; COMMUNICATION</b>			
FOOTPATHS	-	144,482	(144,482)
KERB & GUTTERING	-	29,664	(29,664)
LOCAL BRIDGES	62,235	311,177	(248,942)
LOCAL ROADS	801,941	3,683,791	(2,881,850)
OTHER TRANSPORT & COMMUNICATION	-	16,289	(16,289)
REGIONAL BRIDGES	-	55,826	(55,826)
REGIONAL ROADS	246,171	213,900	32,271
STATE ROADS	59,236	58,664	572
STREET LIGHTING	15,821	117,074	(101,253)
	<b>1,185,404</b>	<b>4,630,867</b>	<b>(3,445,463)</b>
<b>ECONOMIC AFFAIRS</b>			
INDUSTRIAL DEVELOPMENT PROMOTION	4,034	13,483	(9,449)
OTHER BUSINESS UNDERTAKINGS	67,275	51,250	16,025
TOURISM & AREA DEVELOPMENT	-	88,437	(88,437)
	<b>71,309</b>	<b>153,170</b>	<b>(81,861)</b>
<b>GENERAL PURPOSE REVENUE</b>			
GENERAL PURPOSE REVENUES*	<b>8,467,538</b>	<b>51,202</b>	<b>8,416,336</b>
<b>SEWERAGE SERVICES</b>	<b>1,474,693</b>	<b>1,592,918</b>	<b>(118,225)</b>
<b>SURPLUS/(DEFICIT) FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>13,260,114</b>	<b>14,836,015</b>	<b>(1,575,901)</b>

\* The Valuer General is currently assessing the mining valuations which will likely have a material impact on the rates and annual charges figure. Any impact as a result of valuation changes will be addressed in the September 2014 Quarterly Budget Review.



## BLAYNEY SHIRE COUNCIL CAPITAL EXPENDITURE - 2014/2015

	Projected Budget 2014/2015 (\$)
<b>Administration</b>	
Building Capital Works	170,000
I.T. Project Based Expenses	4,913
I.T. Life Cycle Based Expenses	72,500
Light Vehicle Replacement	46,305
Purchase Plant - Minor	257,250
Purchase Plant - Major	560,805
<b>Total Administration</b>	<b>1,111,773</b>
<b>Environment</b>	
Waste Transfer Station	500,000
<b>Total Environment</b>	<b>500,000</b>
<b>Recreation &amp; Culture</b>	
<b>Library</b>	
Library - Disability & Geographical Adjustment Acquisitions	6,351
<b>Public Halls</b>	
Building Capital Works - Public Halls	3,000
<b>CentrePoint Multipurpose Centre</b>	
Building Capital Works - CentrePoint	100,000
<b>Sporting Grounds</b>	
Building Capital Works - Sporting Grounds	145,950
Capital Works - Sporting Grounds Other	10,000
<b>Parks &amp; Gardens</b>	
Village Enhancement Program	171,700
Building Capital Works - Parks & Gardens	17,000
Capital Works - Parks & Gardens Other	55,000
<b>Showground</b>	
Capital Works - Showground Other	48,000
<b>Total Recreation &amp; Culture</b>	<b>557,001</b>
<b>Transport &amp; Communication</b>	
<b>Local Roads</b>	
Rehabilitation Program	
- Errowanbang Rd	667,069
- Burnt Yards Rd	389,124
- Heavy Patching	411,600
Reseal Program	
- Hobbys Yards Rd	67,914
- Forest Reefs Rd	73,060
- Wimbledon Rd	138,915
- Neville Rd	71,001
- Gap Rd	46,305
- Urban Streets Program	223,808

## BLAYNEY SHIRE COUNCIL CAPITAL EXPENDITURE - 2014/2015

	Projected Budget 2014/2015 (\$)
<b>Local Bridges</b>	
- Bridge Replacement Program	365,295
<b>Footpaths</b>	
Capital Works - Footpaths (Inclusive of Village Enhancement Program)	123,068
<b>Other Transport &amp; Communication</b>	
Building Capital Works - Other Transport	2,000
<b>Total Transport &amp; Communication</b>	<b>2,579,159</b>
<b>Economic Affairs</b>	
Building Capital Works - Real Estate Development	16,000
<b>Total Economic Affairs</b>	<b>16,000</b>
<b>Blayney Sewer</b>	
Aeration Tank	100,000
Millthorpe Transfer Station Main Investigation and Augmentation	100,000
Telemetry Upgrade	140,000
Lining/Replacement of Sewer Mains	200,000
Replacement of Pumps in Sewerage Pump Stations	20,000
Man Hole Rehabilitation Program	100,000
Minor Plant Replacement	103,000
<b>Total Blayney Sewer</b>	<b>763,000</b>
<b>Total Projected Capital Expenditure 2014/2015</b>	<b>5,526,933</b>

### **Financial Assistance Program – S.356 Donations**

Under Section 356 of the Local Government Act, Council may, in accordance with a resolution of Council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

To facilitate the above, Blayney Shire Council developed the Financial Assistance Program to assist not-for-profit groups that offer a significant contribution to the social, economic and/or environmental wellbeing of the community.

There are four categories of financial assistance available under the program:

1. Recurrent financial assistance
2. Non-recurrent financial assistance (excluding private industry community funding)
3. Sporting related financial assistance
4. Special project financial assistance

Council has budgeted \$100,000 towards the program. Indicative funding levels are provided in the table below.

<b>Funding Type</b>	<b>Maximum funding levels available annually per application</b>
<b>Recurrent Financial Assistance</b>	Generally up to \$1,000 for new projects except school prizes.  School prize of \$50 per School per annum.
<b>Non- Recurrent Financial Assistance - Council:</b> Projects of demonstrated broad community benefit, including school projects - the applicant must demonstrate the uniqueness of the project, how it will benefit the community and how it meets Council's vision statement(s) objectives.	Generally up to \$3,000  Special projects enhancing a community facility may receive up to \$10,000
<b>Non- Recurrent Financial Assistance- Private Industry:</b> Local projects and activities with a demonstrated broad benefit to the community that is based on environmental, greenhouse gas reduction, water conservation, tree planting or river care principles.	Generally up to \$3,000  Special projects enhancing a community facility may receive up to \$10,000
<b>Rate Reimbursement:</b> Not for profit only and general land rates component of rates only.	As specified on rates notice
<b>Fees and Charges</b>	As specified in Council's Fees and Charges.

**Sporting Related:** Financial Assistance for junior representatives is considered by Council's Sports Advisory Committee.

- up to
- \$100.00 for regional selection
- \$300.00 for state selection
- \$500.00 for national selection

Council will not consider requests for financial support (cash or in-kind) outside of this program.

Please refer to Councils 'Financial Assistance Program – Guidelines and Application Form' for further information on how to apply.

### Rates and Annual Charges

As an organisation, Council is committed to providing revenue-raising policies, which are simple, fair, uniform and more importantly acceptable to the wider community. Council, at all times, strives to make more effective, efficient and economic use of all available resources by fostering a co-operative approach within the organisation specifically and the broader community generally.

The Local Government Act 1993 prescribes that Council may raise revenue in a number of different ways. These include rates, charges, fees, grants, borrowings and investments.

2014/2015 SOURCE OF FUNDS		AMOUNT \$'000	% OF INCOME
Rates & Annual Charges		\$8,424	60%
User Charges & Fees		\$1,067	8%
Grants, Subsidies & Contributions		\$3,620	26%
Investment Revenue		\$480	3%
Other revenue		\$364	3%
<b>TOTAL</b>		<b>\$13,955</b>	<b>100%</b>

Included in this Revenue Policy is Council's pricing policy, proposed borrowings and a schedule of Fees and Charges. Following are the forms of charges that Council will be levying on properties in the 2014/2015 Financial Year.

Scenario 1: Proposed Rating Structure for the 2014/2015 Rating Year - (Includes 6% Special Rate Variation)						
Name of Category/Sub Category	Number of Assessments (A)	Base Rate (B)	Ad Valorem (C)	Land Value (D)	Total Yield (E)	% Yield from Base Amount
<b>Residential</b>						
Ordinary Rate	1142	\$ 250.00	0.00332028	\$ 125,096,660	\$ 700,856	40.74%
Sub Category - Blayney	1261	\$ 300.00	0.00599186	\$ 81,258,200	\$ 865,188	43.72%
Sub Category - Milthorpe	322	\$ 300.00	0.00480870	\$ 32,470,600	\$ 252,741	38.22%
Sub Category - Carcoar	88	\$ 250.00	0.00568539	\$ 4,318,610	\$ 46,553	47.26%
<b>Business</b>						
Ordinary Rate	62	\$ 300.00	0.00683670	\$ 7,394,940	\$ 69,157	26.90%
Sub Category - Business Blayney, Milthorpe & Carcoar	198	\$ 300.00	0.00943250	\$ 18,856,440	\$ 237,263	25.04%
<b>Farmland</b>						
Ordinary Rate	729	\$ 300.00	0.00399670	\$ 423,072,090	\$ 1,909,592	11.45%
<b>Mining</b>						
Ordinary Rate	1	\$ 1,000.00	0.05530450	\$ 240,000	\$ 14,273	7.01%
Sub Category - Mining Gold / Copper Combined	1	\$ 1,000.00	0.05650130	\$ 71,300,000	\$ 4,029,543	0.02%
<b>Total Yield</b>	<b>3,804</b>			<b>\$ 764,007,540</b>	<b>\$ 8,125,166</b>	

Please note category name changes:

Ordinary Rate - Residential includes smaller villages and other areas throughout the shire

Ordinary Rate - Business includes smaller villages and other areas throughout the shire

The proposed 6% Special Rate Variation excludes the Special Rate Variations in place and equates in real terms to a 4.69% or \$287,912 increase to Council's general income (total rates yield) for 2014/15

Please note new mining sub category Gold & Copper combined

The following example shows how to calculate total yield for each category or sub-category:

$$\text{Ordinary Rate - Residential } (A \times B) + (C \times D) = E$$

$$(1142 \times \$250) + (0.00332028 \times 125,096,660) = \$700,856$$

Scenario 2: Proposed Rating Structure for the 2014/2015 Rating Year - (Including 2.3% Rate Peg)						
Name of Category/Sub Category	Number of Assessments (A)	Base Rate (B)	Ad Valorem (C)	Land Value (D)	Total Yield (E)	% Yield from Base Amount
<b>Residential</b>						
Ordinary Rate	1142	\$ 245.00	0.00317073	\$ 125,096,660	\$ 676,437	41.36%
Sub Category - Blayney	1261	\$ 265.00	0.00617285	\$ 81,258,200	\$ 835,759	39.98%
Sub Category - Milthorpe	322	\$ 265.00	0.00487469	\$ 32,470,600	\$ 243,614	35.03%
Sub Category - Carcoar	88	\$ 225.00	0.00584810	\$ 4,318,610	\$ 45,056	43.95%
<b>Business</b>						
Ordinary Rate	62	\$ 245.00	0.00694792	\$ 7,394,940	\$ 66,569	22.82%
Sub Category - Business Blayney, Milthorpe & Carcoar	198	\$ 245.00	0.00953550	\$ 18,856,440	\$ 228,316	21.25%
<b>Farmland</b>						
Ordinary Rate	729	\$ 275.00	0.00388232	\$ 423,072,090	\$ 1,842,976	10.88%
<b>Mining</b>						
Ordinary Rate	1	\$ 1,000.00	0.05330220	\$ 240,000	\$ 13,793	7.25%
Sub Category - Mining Gold / Copper Combined	1	\$ 1,000.00	0.05615920	\$ 71,300,000	\$ 4,005,151	0.02%
<b>Total Yield</b>	<b>3,804</b>			<b>\$ 764,007,540</b>	<b>\$ 7,957,671</b>	

Please note category name changes:

Ordinary Rate - Residential includes smaller villages and other areas throughout the shire

Ordinary Rate - Business includes smaller villages and other areas throughout the shire

The 2.3% rate peg increase excludes the Community Centre Special Rate Variation

Please note new mining sub category Gold & Copper combined

The following example shows how to calculate total yield for each category or sub-category:

$$\text{Ordinary Rate - Residential } (A \times B) + (C \times D) = E$$

$$(1142 \times \$245) + (0.0031707 \times 125,096,660) = \$676,437$$



### Ordinary Rates

Ordinary Rates are applied to properties on the basis of independent valuations supplied to Council on all rateable properties within the Shire boundaries by Land and Property Information NSW. All of the valuations used in the 2014/15 rating period have a base date of 1 July 2012.

In accordance with s497 of the Local Government Act 1993 the structure of the Ordinary Rate comprises:

- i) a base amount; plus
- ii) an ad valorem component (i.e. a rate levied on the unimproved land value).

Each property is categorised into one of four rating categories. The property is then sub-categorised which determines the base amount and the ad valorem rate that is levied on that property.

Please note these Ordinary Rates include the Special Variation that was approved by the Minister of Local Government for the 2008/09 rating year. This Special Variation is for the purpose of "funding the loan repayments for the re-development of the Blayney Community Centre" (14th April 2008).

### Application for Special Variation to General Income – 2014/15

Council has applied for a permanent 2 year special rate variation of 4.69% for 2014/15 and 5.11% for 2015/16 to IPART. This has been promoted as a 6% special variation to general income, excluding application to existing special rate variations, as the impact on some rate categories will be to this level. The purpose of the application is for funding infrastructure maintenance / renewal with a view to enhancing Council's financial sustainability.

These amounts include the rate-peg approved by the Minister for Local Government and will not be additional to the rate-peg.

The application for the special variation to general income was lodged with IPART in February 2014 for determination and is anticipated to be determined in May / June 2014.

Council has advertised two (2) rating structures and in the event the application for a special variation to general income is not successful, Council can adopt the 2014/15 rating structure incorporating the 2.3% rate-peg.

**Summary of Revenue Applicable to Fixed Term Special Variations to General Income - S.508 (2) Approved for 2008/09 to 2017/18 Rating Years Inclusive:**  
Blayney Shire Community Centre \$275,250

### **Review of Base Rates**

As part of the Special Rates Variation community consultation process held across the Shire in 2013 Council was regularly questioned on the current rating structure. In particular Council's base rates were questioned as to how these rates reflect the use of services and costs to ratepayers that may or may not use the services provided by Council.

Base rates are used by Councils to reflect the costs of service provision and operational requirements of the organisation. In principle, the base rates should reflect the required costs that need to be met by a Council and its community before other works or services are provided. This includes costs associated with insurance, contributions to the NSW Rural Fire Brigade and Town Fire Brigades, libraries, museums, electricity and gas and some wages.

Under Local Government Legislation Council is allowed to raise up to 50% of its rates income from base rates and the remainder from ad valorem rates based on the Valuer General's assessment of a property's Unimproved Capital Value (UCV). In past years Council has set its base rates well below the 50% mark. As the costs of living have increased and government subsidies to Council have reduced, the cost of common services of Council to operate have increased. Therefore requiring a review of base rates.

The requests by the community to have the base rate reassessed have been undertaken by Council and are reflected in this Revenue Policy. The review of base rates has identified that a small number of rate payers are paying below the minimum rates whilst a small number of rate payers are paying well above the average rate across the Shire. Council has reviewed the base rate to bring rates closer to the average and to ensure that all land owners are contributing at a fairer level. This means that people paying below the minimum rate will see a greater increase in their rates as the base amount has been raised whilst people paying well above the average will see a slight fall or remain similar to last year's rates.

Changes in the base rate are different to the changes that the 6% Special Rate Variation has forecast when both these changes are added together, they will increase some rates well above the 6% change that ratepayers expected.

The new base rates and averages for each rate category are shown in the proposed rating structures above.

**Blayney Sewerage Service  
Annual Charges****For Residential Properties**

A uniform sewerage charge will be applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines.

**For Non-Residential Properties...**

A two-part tariff, being a Connection Charge and a Usage Charge will be applied. Non-Residential properties include multiple occupancies, such as non-strata flats and units, and those properties which are categorised as "Business" for rating purposes.

The **Connection Charge** is determined by multiplying the access charge applicable to the water service connection size, by the Sewerage Discharge Factor (SDF).

The **Usage Charge** is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by \$1.15.

Council will issue sewer usage charges every three months in arrears, which will be included on the rates instalment notice.

The SDF is a customer's estimated volume discharged into the sewerage system to the customers total water consumption. For non-residential properties the SDF varies based on the usage requirements of a customer's enterprise.

**Note:**

The SDF will vary for individual properties, and is based upon NSW Office of Water, Liquid Trade Waste Regulation Guidelines – April 2009.

<b>Residential</b>		<b>Access Charge</b>	<b>No of Properties</b>	<b>Total Yield</b>		
Connected		\$529.00	1143	\$604,647		
Vacant/Unmetered		\$273.00	97	\$26,481		
				<b>\$631,128</b>		
<b>Non Residential</b>		<b>Annual Charge (Prior to SDF Factor)</b>	<b>No of Properties</b>	<b>Quarter Charge before SDF</b>	<b>Min. quarterly amount charged</b>	<b>TOTAL YIELD</b>
20mm Water Service		\$436.00	131	\$109	\$132	
25mm Water Service		\$676.00	19	\$169	\$132	
32mm Water Service		\$1,108.00	16	\$277	\$132	
40mm Water Service		\$1,732.00	10	\$433	\$132	
50mm Water Service		\$2,704.00	21	\$676	\$132	
80mm Water Service		\$6,920.00	1	\$1,730		
100mm Water Service		\$10,812.00	7	\$2,703		
150mm Water Service		\$24,328.00	2	\$6,082		
Vacant/Unmetered			46			
<b>ESTIMATED TOTAL YIELD</b>						<b>\$ 290,000</b>

**Examples:****Example 1 - Non Residential Property (Blavney)**

Industry/Building: Office Building  
 Connection Size: 20mm  
 Estimated Usage per Quarter: 16 Kilolitres  
 Sewerage Discharge Factor: 95%  
 Yearly Access Charge: \$436

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	$\$436 / 4$	=	$\$109$
Usage Charge:	$16 \times \$1.15$	=	$\$18.40$
			<u><u><math>\\$127.40</math></u></u>
Application of SDF:	$\$127.4 \times 95\%$	=	$\$121.03$

As this charge is below the minimum then the **customer would be charged \$132**. This is to ensure that the non residential charge does not fall below the residential charge.

**Example 2 - Non Residential Property (Blavney)**

Industry/Building: Restaurant  
 Connection Size: 20mm  
 Estimated Usage per Quarter: 170 Kilolitres  
 Sewerage Discharge Factor: 95%  
 Yearly Access Charge: \$436

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	$\$436 / 4$	=	$\$109$
Usage Charge:	$170 \times \$1.15$	=	$\$195.50$
			<u><u><math>\\$304.50</math></u></u>
Application of SDF:	$\$304.50 \times 95\%$	=	$\$289.28$

As this charge is above the minimum then the **customer would be charged the calculated fee above of \$289.28**.

**For Residential Properties...**

A uniform sewerage charge will be applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines.

**For Non-Residential Properties...**

A two-part tariff, being a Connection Charge and a Usage Charge will be applied. Non-Residential properties include multiple occupancies, such as non-strata flats and units, and those properties which are categorised as "Business" for rating purposes.

The **Connection Charge** is determined by multiplying the access charge applicable to the water service connection size, by the Sewerage Discharge Factor (SDF).

The **Usage Charge** is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by \$1.15.

Council will issue sewer usage charges every three months in arrears, which will be included on the rates instalment notice.

The SDF is a customer's estimated volume discharged into the sewerage system to the customers total water consumption. For non-residential properties the SDF varies based on the usage requirements of a customer's enterprise.

Note:

The SDF will vary for individual properties, and is based upon NSW Office of Water, Liquid Trade Waste Regulation Guidelines – April 2009

<b>Residential</b>					
	<b>Access Charge</b>	<b>No of Properties</b>	<b>Total Yield</b>		
Connected	\$840.00	305	\$256,200		
Vacant/Unmetered	\$748.00	46	\$34,408		
			<b>\$290,608</b>		
<b>Non Residential</b>					
	<b>Annual Charge (Prior to SDF Factor)</b>	<b>No of Properties</b>	<b>Quarter Charge before SDF</b>	<b>Min. quarterly amount charged</b>	<b>TOTAL YIELD</b>
20mm Water Service	\$740.00	31	\$185	\$210	
25mm Water Service	\$1,156.00	1	\$289	\$210	
32mm Water Service	\$1,892.00	0	\$473	\$210	
40mm Water Service	\$2,956.00	1	\$739	\$210	
50mm Water Service	\$4,624.00	4	\$1,156	\$210	
80mm Water Service	\$11,832.00	0	\$2,958		
100mm Water Service	\$18,484.00	0	\$4,621		
150mm Water Service	\$41,592.00	0	\$10,398		
Vacant/Unmetered	\$701.00	0			
<b>ESTIMATED TOTAL YIELD</b>					<b>\$ 50,000</b>

**Examples:****Example 1 - Non Residential Property (Miltthorpe)**

Industry/Building: Office Building  
 Connection Size: 20mm  
 Estimated Usage per Quarter: 16 Kilolitres  
 Sewerage Discharge Factor: 95%  
 Yearly Access Charge: \$740

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	\$740 / 4	=	\$185
Usage Charge:	16 X \$1.15	=	\$18.40
			<u>\$203.40</u>
Application of SDF:	\$203.40 X 95%	=	\$193.23

As this charge is below the minimum then the **customer would be charged \$210**. This is to ensure that the non residential charge does not fall below the residential charge.

**Example 2 - Non Residential Property (Miltthorpe)**

Industry/Building: Restaurant  
 Connection Size: 20mm  
 Estimated Usage per Quarter: 170 Kilolitres  
 Sewerage Discharge Factor: 95%  
 Yearly Access Charge: \$740

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	\$740 / 4	=	\$185
Usage Charge:	170 X \$1.15	=	\$195.50
			<u>\$380.50</u>
Application of SDF:	\$380.5 X 95%	=	\$361.47

As this charge is above the minimum then the **customer would be charged the calculated fee above of \$361.47**.

**Waste Management Services and Annual Charges**

Domestic Waste Management services are provided to the residents of Blayney, Milthorpe, Carcoar, Lyndhurst, Neville, Panuara, Newbridge, Hobbys Yards, Barry, Forest Reefs and specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

It is proposed to increase the Domestic Waste Management Charge and the Non-Domestic Waste Management Charge to meet the increases in service costs.

<b>Domestic</b>		<b>Annual Charge</b>	<b>No. of Properties</b>	<b>Yield</b>
	Domestic Waste Management Charge	\$340.00	2086	\$709,240
	Domestic Waste Management Charge – Vacant Land	\$40.00	327	\$13,080
	Domestic Waste Management Charge – Rural Areas	\$340.00	307	\$104,380
<b>Non-Domestic</b>				
	Non-Domestic Waste Management Charge	\$340.00	264	\$89,760
<b>Extra Services</b>				
	Additional Garbage Charge – per bin	\$180.00	76	\$13,680
	Additional Recycling Charge – per bin	\$160.00	31	\$4,960
<b>TOTAL YIELD</b>				<b>\$935,100</b>



### Council Borrowings

Council determines borrowing requirements in conjunction with the review of its 10 year Long Term Financial Plan (LTFP). The borrowing of funds, if required, will be in accordance with Part 12 - Loans (Sections 621,622,623 and 624) of the Local Government Act and the Minister of Local Government Borrowing Order. The 2014/15 Operational Plan provides for Council to borrow funds for the infrastructure improvement Program in the amount of \$1,175,000. These funds are to go towards bridge improvements throughout the shire and a waste transfer station.

### Pricing Policy

Council has not adopted a pricing policy with respect to goods and services provided to the community.

The delivery of goods and services within available resources provides the frame work behind the determination of Council pricing structure. The recovery of costs in the provision of goods and services is considered central to the efficient operation of the organisation. Adherence to Council's pricing obligations under the Local Government Act 1993, the Local Government Regulations and other legislation may dilute Council's attempt to recover costs in the provision of some goods and services.

Council reserves the right to discount fees and charges below the cost of providing the product where it considers the benefits of this action represent the best interests of the community. Council has specifically identified that the use of the Community Centre and Sporting Facilities will be subsidised.

Council remains responsive to, but not bound by, the recommendations of other government authorities and other interested parties in relation to setting fees and charges. When determining costs Council recognises that the true costs include costs associated with the product such as administrative or supervisory costs. The true cost may also involve the recovery from current customers for future costs.

Generally, Council endeavours to recover the cost of providing the goods and services, recognizing its community service obligations and the ability to pay.

Following is a comprehensive list of all fees and charges for the 2014/2015 Financial Year.

## **Fees and Charges**

### **FUTURE DIRECTIONS FOR COUNCIL FINANCE REVIEWS**

Local Government has recently been reviewed and shown that most Council's in NSW to be unsustainable by Tcorp (NSW Treasury). As part of the review process it has been identified that Councils need to take a proactive role in determining their own financial outcome and to review the revenue sources available to them.

Council has been working towards its determination of future revenue requirements and its ability to meet the community needs and expectations under the Integrated Planning and Reporting (IP&R) process. This has required a very detailed review of its ability to meet asset renewal and replacement costs based on its known income streams of rates and grants. To continue this review process, a detailed review of the council's revenue sources should be undertaken. This review will investigate the roles and functions undertaken by Council and how these functions are funded under the Council's revenue or service charges. The review will also look at principles proposed for consideration & adoption at Council in relation to setting its Fees & Charges.

The rationale for this is to provide relevant and reliable information upon which Council & the Community can review the implications of existing pricing policies for each service and make the necessary funding decisions & pricing policies for each service taking into account the broader goal of Financial Sustainability.

### **Current Practice to establish Fees and Charges**

Council needs to review the true costs of a service and determine the required user fees and charges for the services or facilities that are provided. Council's review of fees and charges generally applied the annual CPI rate. This is a palatable method of increases in costs but does not reflect the true increases being experienced by councils. This method of revenue review has ensured that councils are falling well behind the cost of services and therefore impacting on other funding requirements. Blayney Shire Council has also adopted the increase by CPI method unless a large disparity in fees was evident.

Councils need to be financially responsible and establish strategic decision making processes that ensure that a council is moving towards financial sustainability.

Blayney Shire needs to undertake a rigorous review of its service functions and fees and charges to identify how the prices have been determined. This process is not an overnight process and will take at least three years to collect the data for Councilors to make a determination. This time will however allow Council to review its services and fees and charges prior to any consideration of future Special Rates Variations.

### **Sustainability**

Councils have been determined as being unsustainable in the long term unless changes are made to how they are financed. This includes a recognition that Federal and State Governments are no longer in a position to roll out extensive grant programs or make handouts to Councils in financial distress.

Blayney Shire was indicated as being in an acceptable position financially however it would become unsustainable unless it undertook changes to levels of service provision and reviewed its revenue policies. Council has submitted a 6% special rate variation (excluding existing special rate variations) to IPART and requested reviews by Tcorp as to its financial direction. Council has also recently released advice to the public as to its roads and bridges renewal/maintenance programs and ability to finance such programs. These changes have ensured a positive effect on Councils ability to meet its service obligations under the IP&R documents.

To ensure that Blayney Shire Council is working towards long term sustainability, council needs to;

1. Understand the total costs relating to each service,
2. Be aware of any legal factors in setting a fee (ie. mandated prices e.g. pensioner rebates), and
3. Have determined (or even discussed) whether any societal or economic factors are (or should) be taken into account when setting each fee.

### **How does this benefit Ratepayers?**

Blayney Shire has been questioned by its ratepayers as to a need for special rate variations, and although justified at a 6% increase, ratepayers are reluctant to agree to further increases unless Council has reviewed its cost of service, its staffing levels and can justify where and how it expends its finances.

Part of the review ratepayers are seeking is to look at the revenue policy in whole not just review rates to seek additional funding without reviewing all other service and revenue costs.

### **Cost Recovery and Service Subsidisation**

If ratepayers believe that fees charged by Council should be used to reduce rates payable and subsequent special rate variations from occurring, then it is acceptable to determine that where only the user of the service obtains the benefit from that service, fees and charges should be set at a level that recovers the full cost of providing the services, unless there is an overriding policy or imperative in favour of subsidisation.

This does occur in some areas including private works undertaken for an individual and in the costs passed onto organising committees for market days, events and other functions.

The present Fees and Charges do not represent full cost recovery and require review.

Council should be considering:

Where do generic services (as afforded by general property rates & untied grants) end and where do specific services funded by fees & charges begin?

Council will therefore need to think through the following principles in relation to setting its Fees & Charges:

- **Efficiency:** the fees are simple and not cumbersome to administer
- **Transparency:** the nature and use of the service is understood by users
- **Effectiveness:** the fees provide value for money for users
- **Clarity:** users are clear about when & how fees apply
- **Equity:** the fees are fairly applied across a range of users
- **Ethics:** users with special service needs are not charged exorbitant fees directly in accord with the cost of higher servicing requirements

By using these assessment criteria it will allow Council to develop a fee structure that sets out to reduce the rate burden on people that do not use services or council provided facilities, but will ensure that council recognises and reports that it has considered and willing to allow some cross function subsidisation of service and facilities to allow greater community use or advantage. This is identified by factors such as;

- full cost recovery is not commercially competitive, or
- users receive only some of the benefits of the service, with the balance going to external, unrelated third parties, or
- social policy or access considerations outweigh the objectives of full cost recovery, or
- an event generates community benefit outside the area and flow on effects e.g. markets or carnivals.

### **Community Engagement**

Once this schedule is completed Council will advertise to the community the services Council provides to the community. This will allow the community to question why some services attract a fee & others don't, and why some services are user pay and others are only cost recovery or partly subsidised. It will also allow the community to advise Council why it believes council should not be part of services provided to one group whilst not supporting similar groups across the shire to the same level.

The problem with just having a Fees & Charges Schedule that lists only those services that Council charges for (current Revenue Policy), is that the whole suite of other services not charged a fee are forgotten & never receive a critical analysis in terms of why Council doesn't charge a fee for the service. As stated previously, ratepayers have an expectation that Council will reduce future impacts on rates while charging fees for service at the correct rate, or being able to justify why fees are subsidised. It shall also identify when subsidisation will be considered and who this may impact on once the principles of setting fees is identified.

#### **Conclusion**

Council's process for setting its Fees & Charges should promote sound financial management and require rigour, due process and an inquisitorial approach to Council's pricing policy for each service and to what extent each services should be funded, whether funded by rates, partial subsidy, full cost recovery or profit driven.

**Councillor Scott Ferguson**

**Mayor**

Principal Activity	Corporate Support	Pricing Principle	GL #	2013/14	Fee	2014/15	GST	Total Fee	Comments
<b>Disbursed Payments</b>	<b>Title of Fee or Charge</b>								
Fee for returned payments (each instance) in addition to bank charge.		User Pay	1:400710.166	15.00	14.14	1.41		15.55	Council Pricing reflects nature of service and costs
<b>Photocopying</b>									
Black & White Copying				1.65	2.50	0.25	2.75		
- A4 Copies (each)				2.70	3.00	0.30	3.30		
- A3 Copies (each)				16.00	15.45	1.55	17.00		
- A2 Copies (each)				19.00	18.18	1.82	20.00		
- A1 Copies (each)				50% + GST	50%	10%	50% + GST		
- Double Sided - Above fee plus				2.50	2.50	0.25	2.75		
Colour Copying				3.00	3.00	0.30	3.30		
- A4 Copies (each)				26.00	24.55	2.45	27.00		
- A3 Copies (each)				42.00	39.09	3.91	43.00		
- A2 Copies (each)				50% + GST	50%	10%	50% + GST		
- A1 Copies (each)				49.00	46.36	4.64	51.00		
- Double Sided - Above fee plus				60.00	56.36	5.64	62.00		
<b>GIS Search and Retrieve Information</b>				82.00	77.27	7.73	85.00		
- A4 Sheet				112.00	105.45	10.55	116.00		
- A3 Sheet				126.00	118.18	11.82	130.00		
- A2 Sheet									
- A1 Sheet									
- A0 Sheet									
<b>PA System Hire</b>									
- PA System (per day)		User Pay	1:400710.166	94.00	88.18	8.82	97.00		
- Lecture (per day)			1:400710.166	47.00	45.45	4.55	50.00		
- Security Deposit (Refundable)			Trust 2	100.00	100.00	-	100.00		
<b>Computer Projector Hire (Community Groups and Agencies Only)</b>									
- Projector (per day)		User Pay	1:400710.166	150.00	140.91	14.09	155.00		
- Security Deposit (Refundable)			Trust 2	100.00	100.00	-	100.00		
<b>Section 603 Certificates</b>									
- Certificate Fee		Statutory **	1:400760.133	70.00	70.00	-	70.00		
- Additional Urgent Fee (within 48hrs)		User Pay	1:400710.131	57.00	53.63	5.36	59.00		
- Refund / Cancellation Fee		User Pay	1:400710.131	23.00	21.82	2.18	24.00		
- Duplicate Certificate Fee		User Pay	1:400710.131	45.00	42.73	4.27	47.00		
<b>Subpoena Charges</b>									
- Ordinary Hours (per hour)		User Pay	1:400710.166	156.00	227.27	22.73	250.00		
- Overtime Hours (per hour)				244.00	295.45	29.55	325.00		
- Urgency Fee (<5 working days notice)				83.00	78.18	7.82	86.00		
- This fee includes the supply of information under the Workplace Injury Management and Workers Compensation Act 1998**									
<b>Property Enquiry</b>									
- Rate / Property / Valuation enquiry fee per property		User Pay	1:400710.166	88.00	82.73	8.27	91.00		
- Written (per hour)				55.00	51.82	5.18	57.00		
- Per 15 mins									
<b>Transfer Register</b>									
- Viewing of Register (per 30 minutes)		User Pay	1:400710.166	27.00	25.45	2.55	28.00		

\*\* Please Note: Statutory fee as advised by responsible statutory authority are subject to change without notice

Principal Activity	Corporate Support	Pricing Principle	2013/14	2014/15	Comments
Title of Fee or Charge			Fee	Fee	
<b>Staff Costs</b>					
- General Manager/Directors per hour		1:4007/10.166	156.00	227.27	
- Managers per hour		1:4007/10.166	156.00	181.82	
- Clerical/Admin Staff per hour		1:4007/10.166	156.00	136.36	
- Works Staff per hour	User Pay	1:4007/10.166	156.00	Actual + 30%	Council Pricing reflects nature of service and costs.
- WBC Alliance		1:4007/10.166	Cost + 10%	Cost + 10%	
- Faking of Documents		1:4007/10.166	11.95 + 65c per page	\$10.45 + 55c per page	
<b>Access to Information – Government Information (Public Access)</b>					
<b>Act</b>					
Formal Application		1:4007/10.166	30.00	30.00	
- Processing Fee		1:4007/10.166	30.00	-	
- Processing Charge (per hour)	Statutory **	1:4007/10.166	40.00	-	Council pricing restricted by statute.
<b>Internal Review</b>					
- Processing Fee		1:4007/10.166	40.00	-	
*Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.					
<b>Business Paper Supply</b>					
- Supply of Business Paper per month (other than current month's Council meeting)		1:4007/10.166	33.00	30.91	
- Additional Postage & Handling Charge	Regulatory	1:4007/10.166	23.00	21.82	
<b>Corporate Plan Supply (CSP/DP or OP)</b>					
- Supply of either Community Strategic Plan, Delivery Program or Operational Plan		1:4007/10.166	52.00	49.09	
<b>Accrual of interest on Overdue Rates and Charges</b>					
(per Sect 566 Local Government Act 1993)	Statutory **	139007/10.140	9.00%		Council pricing reflects nature of service and costs. Hardship provisions apply under the Local Government Act 1993.
<b>Debt Recovery on Overdue Rates and Charges</b>					
	Actual Cost	1:4007/50.163	Actual Cost		In line with fees and charges as dictated by Council's Debt Collection Agency.
<b>Principal Activity</b>	Engineering Administration		2013/14	2014/15	
<b>Title of Fee or Charge</b>	<b>Pricing Principle</b>		<b>Fee</b>	<b>Fee</b>	<b>Total Fee</b>
<b>Application for Change of Street Number and Address</b>					
- Application Fee	User Pay	1:401720.166	160.00	301.82	332.00
<b>Permanent Road Closure</b>					
- Application for Closing of Public Road (Applicant to pay all fees to external parties)	Regulatory	1:401720.166	270.00	254.55	280.00
<b>Temporary Road Closure</b>					
- Advertising fee for temporary closures for festivals etc	Regulatory	1:401720.166	166.00	10%	Actual Cost + 30% Admin
<b>Driveway Access Levels</b>					
- Inspection Fee	User Pay	1:401720.133	88.00	82.73	91.00
- Design Fee		1:401720.133	166.00	156.36	172.00

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Principal Activity	Environmental Health Services	Pricing Principle	2013/14	2014/15	Total Fee	Comments
Title of Fee or Charge			Fee	Fee	GST	
<b>Sale of Impounded Dogs</b> - Fee (plus microchipping & registration), - Weekly Hire - Deposit (Refundable) - Trap Replacement – in the event that the trap is lost or needs to be replaced		User Pay	1'602'700, 166 62.00	58.18 5.82	64.00	Council pricing reflects nature of service and costs.
<b>Cat Trap / Dog Trap</b> - Weekly Hire - Deposit (Refundable) - Trap Replacement – in the event that the trap is lost or needs to be replaced		User Pay	1'602'700, 166 22.00 100.00 396.00	20.91 104.00 372.73	2.09 - 37.27	23.00 104.00 410.00 Council pricing reflects nature of service and costs.
<b>Straying Livestock</b> - Per incident of impounding plus transport fee below - Per incident of impounding without transport Transport Fee - Actual cost of transport plus 30%, - Removal of stock from road second time that have not been impounded.		User Pay	1'602'700, 166 145.00 56.00 Actual Cost + 30% \$166 + Staff Costs + GST	136.36 52.73 Actual Cost + 30% \$160.00 + Staff Costs	13.64 5.27 10% 10%	150.00 58.00 Actual Cost + 30% \$176 + Staff Costs + GST Council pricing reflects nature of service and costs. Actual Costs include staff and plant costs.
<b>Livestock Impounding</b> Sustenance whilst impounded per head per day: - Horses & Cattle - Sheep - All Other Animals Veterinary Costs whilst impounded Loss or Damage caused by straying stock including repairs		User Pay	1'602'700, 166 37.00 17.00 17.00 Full Cost 1'602'700, 166	34.55 16.36 16.36	3.45 1.64 1.64	38.00 18.00 18.00 Full Cost 1'602'700, 166 Council pricing reflects nature of service and costs.
<b>Impounding Articles</b> - Per incident of impounding plus transport fee - Storage fee – per article per day - Notification / Incident Transport Fee - Actual cost of transport plus 30%, - Per Hour (incl. vehicle cost)		User Pay	1'602'700, 166 239.00 22.00 78.00 1'602'700, 166 Actual + 30%	224.55 20.91 73.64 1'602'700, 166 Actual + 30%	22.45 2.09 7.36 10%	247.00 23.00 81.00 Actual + 30% 150.00 Council pricing reflects nature of service and costs.
<b>Ranger / Staff Duties</b> - Per Hour (incl. vehicle cost)		User Pay	1'602'700, 166 140.00	136.36 13.64	13.64	150.00 Council pricing reflects nature of service and costs.
<b>Inspection Fees</b> Barber Shop / Hairdressers, Beauty Salon, Skin Penetration Premises and Food Premises		Regulatory	1'801'020, 131 125.00		10%	\$60 Admin Fee + \$80 per hour or part thereof Council pricing reflects nature of service and costs.
Temporary Food Premises Inspection Application/Inspection (Individual Event Charity/Fund Raising) Annual Temporary Food Premises Application (Volunteer Organisation Recurrent Activity)		Cost Recovery	1'801'020, 131 31.00 62.00	29.09 58.18	2.91 5.82	32.00 64.00 Council pricing reflects nature of service and costs.
<b>Giving Effect to an Order</b> - Administration Fee		User Pay	1'801'020, 131 489.00	460.00 46.00	46.00	506.00 Council pricing reflects nature of service and costs.
<b>Special Events</b> Inspection of Food Shop		Regulatory	1'801'020, 131 332.00	344.00 -	-	344.00 Council pricing reflects nature of service and costs.

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Principal Activity	Environmental Health Services		2013/14		2014/15				Comments
Title of Fee or Charge	Pricing Principle		Fee	Fee	GST	Total Fee			
Activities Requiring Approval from Council - Section 68 of the Local Government Act 1993									
Part A – Structures or places of public entertainment									
1. Install a manufactured home, moveable dwelling or associated structure on land			See Comments DA & CC fees	See Comments DA & CC fees	See Comments DA & CC fees	See Comments DA & CC fees			
Part B – Water supply, sewerage & stormwater drainage work									
1. Carry out water supply work			125.00	129.00	-	129.00			
2. Draw water from a council water supply or a standpipe or sell water do drain			125.00	129.00	-	129.00			
3. Install, alter, disconnect or remove a meter connected to a service pipe			125.00	129.00	-	129.00			
4. Carry out sewerage work		Regulatory	125.00	129.00	-	129.00			
5. Carry out stormwater drainage work			125.00	129.00	-	129.00			
6. Connect a private drain or sewer with a public drain or sewer under the control of a council or with a drain or sewer which connects with such a public drain or sewer			125.00	129.00	-	129.00			Council pricing reflects nature of service and costs.
Part C – Management of waste									
1. For fee or reward, transport waste over or under a public place			125.00	129.00	-	129.00			
2. Place waste in a public place			125.00	129.00	-	129.00			
3. Place a waste storage container in a public place			125.00	129.00	-	129.00			
4. Dispose of waste into a sewer of the Council			125.00	129.00	-	129.00			
5. Install, construct or alter a waste treatment device or a waste storage facility or a drain connected to any such device or facility			125.00	129.00	-	129.00			
6. Operate a system of sewerage management (within the meaning of Section 68A)			31.00 + Inspection fee	32.00 + Inspection fee	-	32.00 + Inspection fee			
Part D –									
1. Engage in a trade or business			125.00	129.00	-	129.00			
2. Direct or procure a theatrical, musical or other entertainment for the public			125.00	129.00	-	129.00			
3. Construct a temporary enclosure for the purpose of entertainment			125.00	129.00	-	129.00			
4. For fee or reward, play a musical instrument or sing			125.00	129.00	-	129.00			
5. Set up, operate or use a loudspeaker or sound amplifying device			125.00	129.00	-	129.00			
6. Deliver a public address or hold a religious service or public meeting	Regulatory		125.00	129.00	-	129.00			Council pricing reflects nature of service and costs.
Part E – Public									
1. Swing or hoist goods across or over any part of a public road by means of a			125.00	129.00	-	129.00			
2. Expose or allow to be exposed (whether for sale or otherwise) any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road, or (Inc. Sandwich Boards, Tables and Chairs)			125.00	129.00	-	129.00			

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Principal Activity	Environmental Health Services		2013/14	2014/15	
Title of Fee or Charge	Pricing Principle		Fee	Fee	Comments
<b>Part F – Public</b>					
1. Operate a public car park			125.00 plus 2.60 per site Annual Fee	129.00 plus 2.70 per site Annual Fee	
2. Operate a caravan park or camping ground	Regulatory	11'801020, 131	125.00 plus 2.60 per site Annual Fee	129.00 plus 2.70 per site Annual Fee	
3. Operate a manufactured home estate			125.00 plus 2.60 per site Annual Fee	129.00 plus 2.70 per site Annual Fee	
4. Install a domestic oil or solid fuel heating appliance, other than a portable appliance			125.00	129.00	
5. Install or operate amusement devices			Separate Listing	Separate Listing	
7. Use a standing vehicle or any article for the purpose of selling any article in a public place	Regulatory	11'801020, 131	239.00 125.00 125.00	247.00 129.00 129.00	Council pricing reflects nature of service and costs.
10. Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations (being domestic greywater diversion). <i>Please note: 6, 8 and 5 have been repealed.</i>					
<b>Application under Section 82A EPA Act</b>					
Review of Council Decision	Regulatory	11'801020, 166	As prescribed in the EP&A Regulation 257	As prescribed in the EP&A Regulation 257	Council pricing reflects nature of service and costs.
<b>Bond – Civil Construction</b>					
Bond for civil construction works to be included in Councils Asset Register, to be held per time frame specified in Development Application.	User Pay	Trust 2	5% of total Civil Construction Costs	5% of total Civil Construction Costs.	Council pricing reflects nature of service and costs.
<b>Street Signs</b>					
Charge for provision of street sign in new subdivision development.	User Pay	11'401720, 166	364.00	343.64	Council pricing reflects nature of service and costs.
- Provision and installation of each sign				34.36	
<b>Street Trees</b>					
Charge for provision of street trees in new subdivision development	User Pay	11'401720, 166	171.00	181.82	Council pricing reflects nature of service and costs.
- Provision and installation of street trees per lot				18.18	

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Principal Activity	Housing & Community Amenities	Pricing Principle	2013/14	2014/15	Total Fee	Comments
<b>Section 149 Certificates</b>	<b>Title of Fee or Charge</b>		<b>Fee</b>	<b>Fee</b>	<b>GST</b>	
- Standard Certificate		Statutory **	13200/740, 131	53.00	-	53.00
- Certificate requiring additional information		Statutory **	13200/740, 131	80.00	-	80.00
- Additional Urgent Fee (within 48hrs)		User Pay	13200/30, 131	130.00	12.27	133.00
<b>Development Fees</b>						
<b>Purchase Environmental Impact Statement</b>		Statutory **	12205/700, 166	30.00	-	30.00
- Copy of Environmental Impact Statement				30.00	-	30.00
<b>Rezoning Application</b>						
- Minor			5621.00		-	
- Major			11237.00		-	
- Planning Proposal (Clause 256 EP & A Reg.)		Regulatory	12205/710, 124	22650.00 + 1330.00/ha, or part thereof of the proposed site		22650.00 + 1330.00/ha, or part thereof of the proposed site
<b>Annual Development Application List</b>						
- Purchase list of Development Applications for 1 year		User Pay	12205/700, 166	390.00	36.82	405.00
<b>General Records Search</b>						
- Search of Building Records (per hour or part thereof)		User Pay	12205/700, 166	156.00	13.64	150.00
<b>Sandwich Board &amp; Footpath Use</b>						
- Impounding Fee for Boards without Council Consent		Regulatory	12205/700, 166	228.00	21.45	236.00
<b>Swimming Pool Register</b>						
- Registering Pool on Behalf of Owner		User Pay	11'801020, 166	10.00	0.95	10.50
- Initial Inspection Fee			11'801020, 131	150.00	14.09	155.00
- Reinspection fee resulting from initial inspector			100.00	90.91	9.09	100.00
<b>Principal Activity</b>	<b>Waste Management</b>					
	<b>Title of Fee or Charge</b>	<b>Pricing Principle</b>	<b>2013/14</b>	<b>2014/15</b>	<b>Total Fee</b>	<b>Comments</b>
<b>Tippling Fees</b>			<b>Fee</b>	<b>Fee</b>	<b>GST</b>	
<b>Waste Transportation – Inspection Fees</b>						
- Waste Transportation Vehicle per inspection		Regulatory	11'903710, 131	135.00	-	140.00
<b>Replacement Bins</b>						
- Garbage and Recycling		User Pay	11'903710, 166	130.00	-	135.00
- Mobile Garbage Bin						

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Principal Activity	Public Cemeteries		2013/14		2014/15		
Principal Activity	Title of Fee or Charge	Pricing Principle	Fee	Fee	GST	Total Fee	Comments
Monumental Works	Supply of plaques and interments are performed by Funeral Directors. Council only provides for the allocation of plots and niches and keeps records of reservations and interments.						
Cemetery Fees	Reservation Fee Monument Burial Plot Permit and Grave Fee: - Resident or Ratepayer - Non Resident or Ratepayer Lawn Cemetery Burial Plot Second Interment Re-Opening Fee Inspection Fee Interment of Infants - Under 5 years Exhumation Administration Fees		218.00	205.45	20.55	226.00	Reservation fee deducted from final plot fee.
			936.00	880.91	88.09	969.00	
			2486.00	2346.18	234.82	2683.00	
		Regulatory	2486.00	2346.18	234.82	2683.00	
			416.00	391.82	39.18	431.00	
			520.00	489.09	48.91	538.00	
			244.00	230.00	23.00	253.00	
			50% of full fee 5350.00	50% of full fee 5033.64	10% 503.36	50% of full fee 5537.00	
Niche Walls	(Blayne, Carcoan, Lynhurst, Neville & Millthorpe)						
	- Fee	Regulatory	140.00	131.82	13.18	145.00	Council pricing reflects nature of service and costs.
Interment of Ashes in Existing Grave		Regulatory	12202700.128	151.82	15.18	167.00	Council pricing reflects nature of service and costs.
Search Fees	Cemetery information required for Family Trees, locating graves, etc.						
	- Per hour - Per 15 min (or part thereof)	User Pay	91.00 12202700.166	136.36 34.09	13.64 3.41	150.00 37.50	Council pricing reflects nature of service and costs.
Principal Activity	Sewerage Services		2013/14		2014/15		
	Title of Fee or Charge	Pricing Principle	Fee	Fee	GST	Total Fee	Comments
Liquid Trade Waste							
Supply of Drainage Diagram	- Domestic/Commercial Premises - Sewer Diagram (crew) - Septic Tank (if required) - Amendment to Drainage Diagram	Regulatory	36.00 119.00 119.00 119.00	37.00 129.00 129.00 129.00	- - - -	37.00 129.00 129.00 129.00	Council pricing reflects nature of service and costs.

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Principal Activity	Recreation & Culture		2013/14		2014/15			
	Title of Fee or Charge	Pricing Principle		Fee	GST	Total Fee	Comments	
Community Centre Hire	Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. at which NO door charge is made (does not include use of kitchen). Excludes cleaning and setup* cost.  - Evening Hire - Day Hire - Shire Charitable Organisations / Pensioner Groups and School Presentations  Balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar & stage). Excludes cleaning and setup* costs. Charge per day - Hire - School Age Dances / Discos  Meeting Room Hire (Room 1 or 2) - Meeting rooms (Per half day min.) - Shire charitable organisations and Service Clubs  Hire of Other Areas Kitchen Hire - Bar Hire  Rehearsals & Prior Entry - Up to 4 hours - 4 to 8 hours  *Setup Costs - Any other Services as requested  *Cleaning - Cleaning Cost Please Note: Cleaning cost chargeable if facility is not left in a clean state by the Hire.  Security Deposit - Refundable - Security deposit - (Excl. Shire Charitable organisations / pensioner groups / schools) - Security deposit - (Shire Charitable organisations / pensioner groups / schools) Please Note: Hire of facility is subject to terms and conditions.							
		User Pay	12803700, 130 12803700, 130 12803700, 166	228.00 114.00 Cleaning Costs	214.55 107.27 Cleaning Costs	21.45 10.73 10%	236.00 118.00 Cleaning Costs	Council pricing reflects nature of service and costs. Evening Hire between 5.00pm and 1.00am. Day Hire between 9.00am and 5.00pm
		User Pay	12803700, 130 12803700, 130	460.00 130.00	432.73 122.73	43.27 12.27	476.00 135.00	Council Pricing reflects nature of service and costs
		User Pay	12803700, 130 12803700, 130	57.00 31.00	53.63 29.09	5.36 2.91	59.00 32.00	Council Pricing reflects nature of service and costs
		User Pay	12803700, 130 12803700, 130	57.00 36.00	53.63 33.64	5.36 3.36	59.00 37.00	Council Pricing reflects nature of service and costs
		User Pay	12803700, 130 12803700, 130	31.00 57.00	29.09 53.63	2.91 5.36	32.00 59.00	Council Pricing reflects nature of service and costs
		User Pay	12803700, 166	343.00	322.73	32.27	355.00	Council Pricing reflects nature of service and costs
		User Pay	Trust 2 Trust 2	500.00 100.00	500.00 100.00	- -	500.00 100.00	Council Pricing reflects nature of service and costs
				-	-	-	-	
Furniture Hire	Community Centre furniture is not available for external hire.							

Principal Activity	Recreation & Culture		2013/14	2014/15		
Title of Fee or Charge	Pricing Principle		Fee	Fee	GST	Total Fee
<b>Blayney Library</b> (Fees as recommended by Central West Libraries) Overdue items - Videos, DVDs and QR ROMs – per item per day - Other library material – per item per day Lost Borrower Card Lost or damaged material – replacement cost and processing fee Reservations – per item Inter Library Loans - Search fee Use of Library for tutoring (Session maximum of 2 hours)	User Pay	12802710, 166	1.00 0.55 2.20 22.70 1.00	0.91 0.50 2.00 20.64 0.91	0.09 0.05 0.20 2.06 0.09	1.00 0.55 2.20 22.70 1.00
<b>CentrePoint Sports &amp; Leisure</b> Venue Hire Fees Scout Hall, Dry Courts and Aerobic Room - Per Hour - Half Day (3-5hours) - Full Day Tea and Coffee facilities - 1 to 10 People - 10 to 15 People - 15 + People Dry Courts - Local sporting teams for training etc - - Per Person Lane Hire - 1 Lane per hour Entry	User Pay	12806700, 132	26.00 57.00 109.00 16.00 21.00 31.00 2.50 11.00 + Pool Entry	24.55 53.63 102.73 15.45 20.00 29.09 2.73 10.45	2.45 5.36 10.27 1.55 2.00 2.91 0.27 1.05	27.00 59.00 113.00 17.00 22.00 32.00 3.00 11.50 + Pool Entry
<b>Swimming Casual Entry</b> - Adult - Child / Concession - Family <b>Aqua Class Casual Entry</b> - Adult - Child / Concession <b>Gym Casual Entry</b> - All Ages <b>Group Fitness Class Casual Entry</b> - Adult - Student / Concession <b>Dry Courts Casual Entry</b> - All Ages - Family <b>Combo Swim / Gym, Gym/Class, Class/Swim</b> - All Ages	User Pay	12806700, 132	7.00 5.00 13.00 10.00 7.00 8.00 10.00 7.00 3.00 13.00 11.00	6.82 5.00 12.27 9.55 6.82 7.73 9.55 6.82 3.18 12.27 10.45	0.88 0.50 1.23 0.95 0.88 0.77 0.95 0.88 0.32 1.23 1.05	7.50 5.50 13.50 10.50 7.50 8.50 10.50 7.50 3.50 13.50 11.50
Council pricing reflects nature of service and costs.						

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Principal Activity	Recreation & Culture			2013/14		2014/15		
	Title of Fee or Charge	Pricing Principle		Fee	Fee	GST	Total Fee	Comments
Blue Membership - (Gym, Swim)	Children / Concession							
	- 3 Months			150.00	140.91	14.09	155.00	
	- 6 Months			228.00	214.55	21.45	236.00	
	- 12 Months			364.00	343.64	34.36	378.00	
	Adult							
	- 3 Months			182.00	170.91	17.09	188.00	
	- 6 Months			330.00	310.91	31.09	342.00	
	- 12 Months			572.00	538.18	53.82	592.00	
	Family							
	- 3 Months			275.00	259.09	25.91	285.00	
Grey Membership - (Gym Only)	- 6 Months			421.00	396.36	39.64	436.00	
	- 12 Months			707.00	665.45	66.55	732.00	
	Student	User Pay	12806700, 132					Council pricing reflects nature of service and costs.
	- 3 Months			72.00	68.18	6.82	75.00	
	- 6 Months			114.00	107.27	10.73	118.00	
	- 12 Months			218.00	205.45	20.55	226.00	
	Adult							
	- 3 Months			83.00	78.18	7.82	86.00	
	- 6 Months			135.00	127.27	12.73	140.00	
	- 12 Months			244.00	230.91	23.09	254.00	
White Membership - (Swim Only)	Children / Concession							
	- 3 Months			119.00	111.82	11.18	123.00	
	- 6 Months			156.00	146.36	14.64	161.00	
White Membership - (Swim Only)	- 12 Months			260.00	245.45	24.55	270.00	
	White Membership - (Swim Only) - continue							Council pricing reflects nature of service and costs.
	Adult	User Pay	12806700, 132					
Bronze Group Fitness Class Membership	- 3 Months			161.00	151.82	15.18	167.00	
	- 6 Months			234.00	220.00	22.00	242.00	
	- 12 Months			400.00	376.36	37.64	414.00	
	Family							
	- 3 Months			270.00	253.64	25.36	279.00	
	- 6 Months			400.00	376.36	37.64	414.00	
	- 12 Months			509.00	480.00	48.00	528.00	
	Adult							
	- 3 Months			160.00	150.91	15.09	166.00	
	- 6 Months			230.00	216.36	21.64	238.00	
Student / Concession	- 12 Months			390.00	367.27	36.73	404.00	
	- 3 Months			120.00	112.73	11.27	124.00	
	- 6 Months			165.00	155.45	15.55	171.00	

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Principal Activity		Pricing Principle		2013/14		2014/15		Comments
Title of Fee or Charge				Fee	Fee	GST	Total Fee	
- 12 Months				255.00	240.00	24.00	264.00	
<b>Silver Membership (Group Fitness and Gym) or (Group Fitness and Swim)</b>								
Adult								
- 3 Months				182.00	170.91	17.09	188.00	
- 6 Months				330.00	310.91	31.09	342.00	
- 12 Months				572.00	538.18	53.82	592.00	
Student / Concession								
- 3 Months				150.00	140.91	14.09	155.00	
- 6 Months				228.00	214.55	21.45	238.00	
- 12 Months				364.00	343.64	34.36	378.00	
<b>Fitness Classes</b>								
Student / Concession								
Adult				7.00	6.82	0.68	7.50	
- Life Ball - per week				10.00	9.55	0.95	10.50	
<b>Senior Classes</b>								
Concession								
- Gentle Senior Aqua				7.00	6.82	0.68	7.50	
- Gentle Tai Chi				7.00	6.82	0.68	7.50	
- Healthy Life for Life				5.00	5.00	0.50	5.50	
- Life Ball - per week				3.00	3.18	0.32	3.50	
Adult								
- Gentle Senior Aqua				10.00	9.55	0.95	10.50	
- Gentle Tai Chi				7.00	6.82	0.68	7.50	
- Healthy Life for Life				5.00	5.00	0.50	5.50	
- Life Ball - per week				3.00	3.18	0.32	3.50	
<b>Kids Fit Classes - (Ages 5-12 yrs)</b>								
- Per Child				7.00	6.82	0.68	7.50	
- Family				12.00	11.36	1.14	12.50	
<b>Kindy Fit Classes - (Ages 3 months to 5 years)</b>								
- Per Child				6.00	5.91	0.59	6.50	
- Family				7.00	6.82	0.68	7.50	
<b>Centrepoint Birthday Parties</b>								
Minimum 10 Children per Booking				161.00	163.64	16.36	180.00	
- Minimum cost (10 children)				17.00	13.64	1.36	15.00	
- Additional charge per child								
<b>Centrepoint Learn to Swim</b>								
Classes for All Ages								
- 10 Week Term				99.00	92.73	9.27	102.00	
Private Learn to Swim								
School Swim/Fitness Instructor				35.00	32.73	3.27	36.00	
<b>Centrepoint Swim Squad</b>								
10 Week Term - Including Pool Entry Maximum 4 sessions per week				62.00	58.18	5.82	64.00	
- 1 Session per week at 10 weeks				119.00	111.82	11.18	123.00	
- 2 Sessions per week at 10 weeks				166.00	156.36	15.64	172.00	
- 3 Sessions per week at 10 weeks				213.00	200.00	20.00	220.00	
- 4 Sessions per week at 10 weeks								

\*\* Please Note: Statutory fee as advised by responsible statutory authority are subject to change without notice